## **NALA LOCAL MUNICIPALITY**



# MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK

Final Budget 2017-18

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### **Annexures**

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#### PART 1

#### 1.2. RESOLUTIONS

- 1. Council hereby resolve that the Final annual budget of the municipality for the financial year 2017-18; and indicative budget for the two outer years 2018-19 and 2020-21 be approved as set-out in:
  - a) Table A1: Budgeted Summary
  - b) Table A2: Budget Financial Performance (revenue & expenditure by standard classification)
  - c) Table A3: Budget Financial Performance (revenue & expenditure by municipal vote)
  - d) Table A4: Budget Financial Performance (revenue & expenditure)
  - e) Table A5: Budgeted Capital Expenditure by vote, standard classification and funding
  - f) Table A6: Budget Financial Position
  - g) Table A7: Budget Cash Flow
  - h) Table A8: Cash backed reserves / accumulated surplus reconciliation
  - i) Table A9: Asset Management
  - i) Table A10: Basic Service Delivery Measurement

#### 1.2. EXECUTIVE SUMMARY

The final budget is prepared in line with chapter four of Municipal Finance Management act, section 16 as outlined below.

The council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year.

- (2) In order for a municipality to comply with subsection (1), the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.
- (3) Subsection (1) does not preclude the appropriation of money for capital expenditure for a period not exceeding three financial years, provided a separate appropriation is made for each of those financial years.

Outlined below are the economic conditions considered:

#### **FCONOMIC INDICATORS**

Indicator %	2014/15 %	2015/16 %	2016/17 %	2017/18 %
Consumer Inflation	6.2	6.3	6.6	5.7
GDP Growth	2.7	4.9	1.2	2
Prime Overdrafts	10.5	9.25	10.5	10.5
Electricity increase by Eskom	7.39	14.24	9.4	0.31
Increase in Bulk Water (Sedibeng Water)	8.8%/ R8.14	8.3% / R8.824	5.91% / R9.32	8% / R10.07
Salaries & Wages	6.8	7.3	7	7.2

- (a) The need to develop tariffs that are cost reflective of providing such services, as a municipality we have now been able to develop cost reflective tariffs or cost of supplying the services. We have now confirmed cross subsidisation on service charges, which indicates serious inefficiencies in the manufacturing processes of the municipalities, naming but a few , lack of consequence management and lack of accountability, not to mention lack of skill;
- (b) Wage increases (including long service bonuses) for municipal staff that continue to exceed consumer inflation as well as the need to fill critical vacancies;
- (c) The need to meet the community expectations in terms of service delivery with the limited financial resources at hand.

#### 1.5. ANNUAL BUDGET TABLES

Below are the annual tables as per the requirements of Municipal Budget and Reporting Regulations:

- a) Table A1: Budget summary
- b) Table A2: Budget: Financial Performance
- c) Table A3: Budget Financial Performance (revenue and expenditure by municipal vote)
- d) Table A4: Budget Financial Performance (revenue and expenditure)
- e) Table A5: Budgeted Capital Expenditure by vote, standard, classification and funding
- f) Table A6: Budget Financial Position
- g) Table A7: Budget Cash flow
- h) Table A8: Cash backed reserves/accumulated surplus reconciliation
- i) Table A9: Asset Management
- k) Table A10: Basic service delivery measurement

Description	2013/14	2014/15	2015/16		Current Ye	ar 2016/17			edium Term R diture Frame	
R thousands	Audited	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Financial Performance	Outcome	Outcome	Outcome	Buuget	Budget	10,0000				
Property rates	12,061	16,035	19,829	21,485	19,945	19,945	19,945	21,241	22,622	24,092
Service charges	129,446	137,665	137,520	213,545	188,213	188,213	188,213	169,211	177,809	187,836
Investment revenue	1,319	1,778	2,366	- 1	2	=	) <u></u>	-	<del>-</del> 2	-
Transfers recognised - operational	136,825	132,143	123,517	118,583	110,970	110,970	110,970	103,469	113,292	120,268
Other own revenue	12,227	19,417	39,728	35,073	34,916	34,916	34,916	37,375	39,505	41,718
	291,878	307,037	322,959	388,686	354,044	354,044	354,044	331,296	353,228	373,914
Total Revenue (excluding capital transfers	291,070	307,037	322,333	300,000	001,011	001,011	27.112.17	,	0.000	
and contributions)	447.740	117.004	101.517	494 C77	130,536	130,536	130,536	140,196	149,589	159,462
Employ ee costs	111,712	117,831	124,547	134,677	7,993	7,993	7,993	7,770	8,291	8,838
Remuneration of councillors	6,977	7,086	7,577	7,844		57,703	57,703	61,396	64,896	68,530
Depreciation & asset impairment	48,732	53,066	51,215	27,760	57,703		24,052	25,591	27,050	28,565
Finance charges	21,193	28,617	27,262	16,000	24,052	24,052		110,177	116,457	122,979
Materials and bulk purchases	91,106	104,881	112,664	122,521	105,477	105,477	105,477	110,177	- 110,437	122,010
Transfers and grants	-	##S	S <del>er</del>	24,000	34,517	34,517	34,517	04 700	85,531	89,483
Other expenditure	49,290	94,199	104,965	55,619	76,924	76,924	76,924	84,798		477,856
Total Expenditure	329,009	405,679	428,232	388,421	437,202	437,202	437,202	429,928	451,813 (98,585)	(103,942
Surplus/(Deficit)	(37,131)	(98,642)	(105,273)	265	(83, 158)	(83, 158)	(83, 158)	(98,632)		1.5
Transfers and subsidies - capital (monetary alloc	70,372	53,131	40,178	33,299	39,299	39,299	39,299	39,482	39,665	41,308
Contributions recognised - capital & contributed a	-		-	-		-		1,064	1,125	1,188
Surplus/(Deficit) after capital transfers &	33,240	(45,511)	(65,095)	33,564	(43,859)	(43,859)	(43,859)	(58,086)	(57,795)	(61,446
contributions		10 10 10	35 23 52							
A SECURITY OF THE SECURITY PRODUCTION OF THE SECURITY OF THE S			_	_	220	_	-	-	-	==
Share of surplus/ (deficit) of associate	-	- 45.540			(42 0EO)	(43,859)	(43,859)	(58,086)	(57,795)	(61,446
Surplus/(Deficit) for the year	33,240	(45,511)	(65,095)	33,564	(43,859)	(43,039)	(43,033)	(50,000)	(01,700)	(01,110
Capital expenditure & funds sources	20.004	50.070	27 220	24 200	40,300	40,300	40,300	40,546	40,790	42,496
Capital expenditure	60,881	50,678	37,220	34,300		39,300	39,300	39,482	39,665	41,308
Transfers recognised - capital	60,881	50,678	37,220	33,300	39,300	- 33,300	- 00,000	- 00,102	- 00,000	-
Public contributions & donations	7) <del></del> 1	-	<del>=</del> 3		-		_			_
Borrowing	-	-	20	4 000	4 000	4,000	4.000	1,064	1,125	1,188
Internally generated funds	V = 1	-	<del></del>	1,000	1,000	1,000	1,000	40,546	40,790	42,496
Total sources of capital funds	60,881	50,678	37,220	34,300	40,300	40,300	40,300	40,040	40,730	72,700
Financial position	104,470	110,563	121,050	108,432	108,432	108,432	108,432	115,371	121,947	128,776
Total current assets				1,862,518	1,832,575	1,832,575	1,832,575	1,873,061	1,913,730	1,956,04
Total non current assets	1,851,056	1,844,587	1,822,941	117703-017-11711-1-1	277,034	277,034	277,034	322,067	340,426	359,49
Total current liabilities	190,257	246,199	324,122	277,034	85,381	85,381	85,381	-		
Total non current liabilities	-	- 4 000 040	4 550 047	85,381	1,578,592	1,578,592	1,578,592	1,666,365	1,695,251	1,725,32
Community wealth/Equity	1,660,102	1,623,942	1,558,847	1,608,535	1,070,092	1,570,552	1,070,002	1,000,000	1,000,201	17720702
Cash flows Net cash from (used) operating	78,526	26,992	45,411	71,636	34,127	34,127	34,127	16,582	20,814	22,40
Net cash from (used) investing	(61,808)	(50,256)		(32,299)		(38, 299)	(38, 299)	41,280	41,531	43,25
	(01,000)	6,187	(12,000)	(02/200)	_		-	-	-	-
Net cash from (used) financing	31,955	14,876	11,180	54,214	10,705	10,705	10,705	68,567	130,912	196,57
Cash/cash equivalents at the year end	31,333	14,070	11,100	O IJ Z I I	,		5000 • 7000			
Cash backing/surplus reconciliation		NO. 000-20		4 070	4.070	1 070	1 070	1,138	1,203	1,27
Cash and investments available	31,955	14,877	11,180	1,070	1,070	F	1,070	4.0		1
Application of cash and investments	129,839	185,965	246,089	156,397	158,478	1	158,478			Off Control of The Control
Balance - surplus (shortfall)	(97,884)	(171,089)	(234,909)	(155,327)	(157,408)	(157,408)	(157,408	(244,950	(200,900	(268,04
Asset management										
Asset register summary (WDV)	1,850,938	1,844,463	1,822,819	2,543,387	2,549,387	2,549,387	2,589,937	2,589,937	2,626,094	24
Depreciation	_	-	-	27,760	57,703	57,703	61,395	61,395	64,895	68,53
Renewal of Existing Assets	_	-		=	_	-	-		-	-
Repairs and Maintenance	4,746	7,918	7,509	15,324	8,721	8,721	9,281	9,281	9,810	10,35
Free services						3570	_	_		
Cost of Free Basic Services provided	-	-	-	i=	10,000	10.000		2000 00000	51,059	53,44
Revenue cost of free services provided	-	-	1	_	10,992	10,992	40,002	40,002	01,000	30,4
Households below minimum service level								1	723	
Water:	-	=		-	-	-	-	-	-	
Sanitation/sewerage:	\ <u>-</u>	-	-	100	-	-	120	_	_	
Energy:	:	-	-	782	-		=	-	-	12
•	_	_	_	s <del>-</del>	_	-	-	1 =	-	- E - 22

FS 185 Nala - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2013/14	2014/15	2015/16	Cur	rent Year 2016/	17		edium Term R nditure Frame	
		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yea
R thousand	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2017/18	+1 2018/19	+2 2019/20
Revenue - Functional									50000 BDST0	17-20-10-10
Governance and administration		232,674	218,025	207,251	207,313	204,268	204,268	154,947	168,931	179,22
Executive and council		-	-	10 <del></del>	-	-		138	146	15
Finance and administration		232,674	218,025	207,251	207,313	204,268	204,268	154,808	168,784	179,0
Internal audit		-	-	nen l	-	-	·=	-	#	
Community and public safety		130	447	1,336	1,127	860	860	452	478	5
Community and social services		60	305	1,157	977	693	693	443	468	4
Sport and recreation		-	_		-	-	5 <del>,5</del> 8	=	Ψ.	8
Public safety		70	141	180	150	167	167	-	-	2.5
Housing		=	_			-	<u>-2</u> 6	9	10	
Health		(4	_		:	-	-	8	_	3
Economic and environmental services		-	_	-	-	_		5,151	4,388	4,6
Planning and development		-	_	_	a <del></del>	=	2	-	-	
Road transport		_	_	-	-	-	-	5,151	4,388	4,6
Environmental protection		_	_			-	-	1.00	-	
Trading services		129,446	137,665	137,520	213,545	188,260	188,260	170,747	179,434	189,5
1.70		58,826	64,992	62,668	94,245	87,070	87,070	84,246	85,863	87,5
Energy sources		42,803	41,412	41,136	55,787	41,836	41,836	46,048	49,732	53,7
Water management		11,741	15,408	16,763	32,477	28,761	28,761	18,913	20,703	23,4
Waste water management		200000000000000000000000000000000000000	15,400	16,953	31,036	30,593	30,593	21,539	23,136	24,8
Waste management		16,076	10,000	10,555	31,000	00,000		1 0	0	
Other Total Revenue - Functional	4   2	362,250	356,137	346,107	421,985	393,388	393,388	331,297	353,230	373,9
Expenditure - Functional			000 747	045 405	070 050	332,945	332,945	148,626	154,582	163,9
Governance and administration		242,650	308,717	315,425	272,659		7,993	35,788	34,895	37,
Executive and council		6,977	7,086	7,577	7,844	7,993	324,952	112,839	119,687	126,
Finance and administration		235,673	301,632	307,848	264,815	324,952	324,932	112,039	110,007	120,0
Internal audit		-	-	-	-	_	-	46 447	17,173	18,3
Community and public safety		-		-	-	-	-	16,117	4,422	
Community and social services		-	_	-	-	1	-	4,146	1	
Sport and recreation		-	=	-	-		-	4,560	1	1
Public safety		-		-	-	-	-	3,444	1	
Housing		-	_	-	-		1577	3,934	1	1
Health		-	-	(+	-	-	-	32	1	578
Economic and environmental services		-	-	:=	-	-	-	46,837	1	
Planning and development		-	-	7-1	-	-	-	4,190	The second second	
Road transport		-	=	127		-	-	42,647	45,196	47,
Environmental protection		-	-	-		-			-	
Trading services		86,360	96,962	105,156	115,763	104,259	104,259	and the same of th	1	
Energy sources		53,318	58,984	63,962	77,520		64,105			
Water management		33,042	37,978	41,194	38,243	40,154	40,154			
Waste water management		-	-	-	-	-	-	21,888	1	1
Waste management		-	-	_	=	-	-	26,965	28,614	30,
Other	4	-	-	_	-	-	_	-		
Total Expenditure - Functional	3	329,010	405,679	420,581	388,422	437,204	437,204			
Surplus/(Deficit) for the year	$\neg$	33,240	(49,542	(74,474)	33,563	(43,816)	(43,816	(98,631	(98,583	(103,

FS185 Nala - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2013/14	2014/15	2015/16	Cur	rent Year 2016	117	944880XXXXX	edium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote	1									
Vote 1 - Executive and Council			- 1	-	-		-	138	146	154
Vote 2 - Budget abd Treasury Office		159,674	164,894	167,073	174,014	164,969	164,969	154,374	168,326	178,586
Vote 3 - Corporate Services		51	-	-	-	-		434	459	48
Vote 4 - Community and Social Services		-1	305	1,157	977	693	693	642	679	71
Vote 5 - Technical Services		129,753	137,665	137,520	213,545	188,260	188,260	175,708	183,620	193,97
Vote 6 - Planning and Development		70	141	180	150	167	167	-	-	-
Vote 7 - [NAME OF VOTE 7]		H.		-	-	-	-		100	-
Vote 8 - [NAME OF VOTE 8]			-	- 1	i <del>-</del>	-	-	-	-	
Vote 9 - [NAME OF VOTE 9]		-	-	_	_	-	:=	-	a <del></del>	
Vote 10 - [NAME OF VOTE 10]		_	i-	-	æ	-	7 <u>2</u>	-	-	
Vote 11 - [NAME OF VOTE 11]		=	YΩ	_	6 <del>4</del>	-	2 <del>17</del>	=	. 1-	
Vote 12 - [NAME OF VOTE 12]		-	i.e.	_	(4	-	×=	-	(i+	
Vote 13 - [NAME OF VOTE 13]		_	:=	_		-	, <del></del>	-	7-1	
Vote 14 - [NAME OF VOTE 14]		_	-	-	3-5	-	-	-		
Vote 15 - [NAME OF VOTE 15]		_	1-	_	<del>=</del> 0	-	=	_		
Total Revenue by Vote	2	289,548	303,006	305,929	388,686	354,089	354,089	331,297	353,230	373,9
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive and Council		6,977	7,086	7,577	7,844	7,993	7,993	35,788	34,895	37,1
Vote 2 - Budget abd Treasury Office		181,627	183,801	183,301	130,006	194,283	194,283	72,935	77,285	81,8
Vote 3 - Corporate Services		111,629	117,831	124,547	134,809	130,669	130,669	39,904	42,402	45,0
Vote 4 - Community and Social Services		_		1=	-	-	-	21,366	22,747	24,1
Vote 5 - Technical Services		89,142	96,962	105,156	115,763	104,259	104,259	255,746	270,015	284,9
Vote 6 - Planning and Development				-	-	-	-	4,190	4,469	4,
Vote 7 - [NAME OF VOTE 7]		_	_	=	-	_	-	1-	-	
Vote 8 - [NAME OF VOTE 8]			-	-	_	D	_	-	-	
Vote 9 - [NAME OF VOTE 9]		a <del>-</del>	-	1-	_	-	-	-	-	
Vote 10 - [NAME OF VOTE 10]		:=	_	s=	_	1-2	-	-	-	
Vote 11 - [NAME OF VOTE 11]		_	_	-	_	-0	_	_	_	
Vote 12 - [NAME OF VOTE 12]		-	_	-	_		-	-	-	
Vote 13 - [NAME OF VOTE 13]		_	_	_		-	-		-	
Vote 14 - [NAME OF VOTE 14]		-	_	_	_	_	-	_	_	
Vote 15 - [NAME OF VOTE 15]		_	_	_		-	_	_	-	
Total Expenditure by Vote	2	389,375	405,679	420,581	388,422	437,204	437,204	429,928	451,813	477,
Surplus/(Deficit) for the year	2	(99,827)		1 0		(83,115)				(103,9

FS185 Nala - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16		Current Ye	ar 2016/17		2017/18 Medium Term Revenue & Expenditure Framework			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
Revenue By Source	0.00									507 5085		
Property rates	2	12,061	16,035	19,829	21,485	19,945	19,945	19,945	21,241	22,622	24,092	
Service charges - electricity revenue	2	58,826	64,992	62,668	94,245	87,070	87,070	87,070	82,739	84,269	85,828	
Service charges - water revenue	2	42,803	41,412	41,136	55,787	41,836	41,836	41,836	46,027	49,709	53,686	
Service charges - sanitation revenue	2	11,741	15,408	16,763	32,477	28,714	28,714	28,714	18,905	20,694	23,472	
Service charges - refuse revenue	2	16,076	15,853	16,953	31,036	30,593	30,593	30,593	21,540	23,136	24,850	
Service charges - other		-	,	1000 <b>F</b> (1000)								
Rental of facilities and equipment		60	305	1,157	977	693	693	693	738	780	824	
		1,319	1,778	2,366	_	_	_	-				
Interest earned - external investments			150		22.040	25,561	25,561	25,561	27,197	28,747	30,357	
Interest earned - outstanding debtors		11	13,166	17,652	23,010	20,001	23,301	20,001	27,107	20,111	00,007	
Dividends received		6	6	6		107	407	407	470	188	198	
Fines, penalties and forfeits		70	141	180	150	167	167	167	178	100	190	
Licences and permits						0	0	0				
Agency services												
Transfers and subsidies		136,825	132,143	123,517	118,583	110,970	110,970	110,970	103,469	113,292	120,268	
Other revenue	2	12,080	1,766	3,704	10,936	8,495	8,495	8,495	9,263	9,791	10,339	
Gains on disposal of PPE		, A	4,031	17,030								
Total Revenue (excluding capital transfers		291,878	307,037	322,959	388,686	354,044	354,044	354,044	331,296	353,228	373,914	
and contributions)												
The state of the s	$\vdash$											
Expenditure By Type	2	111,712	117,831	124,547	134,677	130,536	130,536	130,536	140,196	149,589	159,462	
Employee related costs	1	6,977	7,086	7,577	7,844	7,993	7,993	7,993	2011/01/01/02/02	8,291	8,838	
Remuneration of councillors	3	4,629	55,538	59,044	10,313	20,240	20,240	20,240		22,763	24,038	
Debt impairment Depreciation & asset impairment	2	48,732	53,066	51,215	27,760	57,703	57,703	57,703	700000000000000000000000000000000000000	64,896	68,530	
Finance charges	-	21,193	28,617	27,262	16,000	24,052	24,052	24,052		27,050	28,565	
Bulk purchases	2	86,360	96,962	105,156	115,763	104,260	104,260	104,260	The second second	115,088	121,533	
Other materials	8	4,746	7,918	7,509	6,758	1,217	1,217	1,217	1,295	1,369	1,445	
Contracted services		17,526	16,957	14,010	11,500	10,119	10,119	10,119	10,766	11,380	12,017	
Transfers and subsidies		-	<b>=</b> (	=	24,000	34,517	34,517	34,517	-	-	-	
Other ex penditure	4, 5	27,135	21,705	24,260	33,806	46,566	46,566	46,566	52,496	51,388	53,428	
Loss on disposal of PPE			10000000	7,650	-				-	· —	-	
Total Expenditure		329,009	405,679	428,232	388,421	437,202	437,202	437,202	429,928	451,813	477,85	
Surplus/(Deficit) I ransiers and subsidies - capital (monetary		(37,131)	(98,642)	(105,273)	265	(83,158)	(83,158)	(83,158	(98,632	) (98,585	(103,94	
allocations) (National / Provincial and District)		70,372	53,131	40,178	33,299	39,299	39,299	39,299	39,482	39,665	41,30	
Transfers and subsidies - capital (monetary			73.63 8.861	A 250 (F) C (ANN)								
allocations) (National / Provincial Departmental												
2000 Kilki									1			
Agencies, Households, Non-profit Institutions,							-	-	1,064	1,125	1,18	
Private Enterprises, Public Corporatons, Higher	6	-		1977	-		-	_	1,004	1,120	1,10	
Transfers and subsidies - capital (in-kind - all)			//= =//	(05.005)	00 504	(42.050)	(42.050)	142 950	/59 096	(57,795	(61,44	
Surplus/(Deficit) after capital transfers &		33,240	(45,511)	(65,095)	33,564	(43,859)	(43,859)	(43,859	(58,086	(31,193	/ (01,44	
contributions												
Tax ation			718 8	/07.005	00 504	//2.050	142 0501	(43,859	(58,086	(57,795	(61,44	
Surplus/(Deficit) after taxation Attributable to minorities		33,240	(45,511)	***************************************		(43,859						
Surplus/(Deficit) attributable to municipality		33,240	(45,511)	(65,095)	33,564	(43,859	(43,859)	(43,859	(58,086	5) (57,795	(61,44	
Share of surplus/ (deficit) of associate	7											
Surplus/(Deficit) for the year		33,240	(45,511)	(65,095)	33,564	(43,859	(43,859)	(43,859	(58,086	(57,795	(61,44	

FS185 Nala - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2013/14	2014/15	2015/16		Current Ye	ar 2016/17			edium Term R nditure Frame	work
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	+2 2019/20
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2	1		12	20	_		2-		_	_
Vote 1 - Executive and Council		-	-	-	_	_	72	-	_	-	_
Vote 2 - Budget abd Treasury Office Vote 3 - Corporate Services		_	_	-		_	_	2	-	-	-
Vote 4 - Community and Social Services		_	_	_	-	-	100	_	=	-	
Vote 5 - Technical Services			_	-	128	-	See		-	-	
Vote 6 - Planning and Development		_	_		27	_	1944		-	-	
Vote 7 - [NAME OF VOTE 7]		_	-	-	+1	-		-	-	-	
Vote 8 - [NAME OF VOTE 8]			-	-		-	, ÷	20	_	-	
Vote 9 - [NAME OF VOTE 9]		= 8	-	:	#3	-	12 <del>11</del>	77.0	-	~	
Vote 10 - [NAME OF VOTE 10]		<b>=</b> 01	_			-	-		-	·=	
Vote 11 - [NAME OF VOTE 11]		75.0	-	144 T	200	-	e-	<del></del>	-	-	
Vote 12 - [NAME OF VOTE 12]			-	15	_	-		240	-	-	
Vote 13 - [NAME OF VOTE 13]		==:	-	877		-	-	20	-	224	
Vote 14 - [NAME OF VOTE 14]			-	-		-	. =	=	122	84	
Vote 15 - [NAME OF VOTE 15]			-	-	-:	:		75 E	-	-	
Capital multi-year expenditure sub-total	7	-	-	-	==	-	<u> </u>	_	-	-	25 25 25 25 25 25 25 25
	2										
Single-year expenditure to be appropriated	2		_	7/2			<b>=</b> ≤	_	_	_	
Vote 1 - Executive and Council		<b>≅</b>	7,543	6,433	1,000	1,000	1,000	1,000	1,064	1,125	1,1
Vote 2 - Budget abd Treasury Office		-	7,040	0,433	1,000	- 1,000	- 1,000	-	-	_	
Vote 3 - Corporate Services		000000000000000000000000000000000000000	_	\		_		_	4,637	1,450	4,4
Vote 4 - Community and Social Services		7,669 53,212	43,135	30,788	31,507	37,507	37,507	37,507	34,845	38,215	36,8
Vote 5 - Technical Services		33,212	43,133	- 30,700	1,793	1,793	1,793	1,793	-		12000.40
Vote 6 - Planning and Development			_		1,700	-	- 1,700	-	_	-	
Vote 7 - [NAME OF VOTE 7]		-	_			- 22	<b>1</b>	-	:=:		
Vote 8 - [NAME OF VOTE 8]		-	_		-	_	-	46	-	-	
Vote 9 - [NAME OF VOTE 9]		_	_	-0	_	- 1	_	_	=	_	
Vote 10 - [NAME OF VOTE 10]		_	- 2			-	-	_	_	_	
Vote 11 - [NAME OF VOTE 11]				===	_	-	_	-	-	_	
Vote 12 - [NAME OF VOTE 12]		-	_	20			_	-	-	_	
Vote 13 - [NAME OF VOTE 13] Vote 14 - [NAME OF VOTE 14]		_	_		_	-		<u>=</u>	1 <u>22</u>	-	
			_		_	-	_	_	100	_	
Vote 15 - [NAME OF VOTE 15]		60,881	50,678	37,220	34,300	40,300	40,300	40,300	40,546	40,790	42,4
Capital single-year expenditure sub-total	-	60,881	50,678	37,220	34,300	40,300	40,300	40,300	- wy man to the	40,790	42,4
Total Capital Expenditure - Vote	-	00,001	30,070	07,220	04,000	10,000					
Capital Expenditure - Functional					4 000	4 000	1,000	1,000	1,064	1,125	1,
Governance and administration		-	7,543	6,433	1,000	1,000	1,000	1,000	1,004	1,120	"
Executive and council	1		7.540	0.400	4 000	1 000	1,000	1,000	1,064	1,125	1,
Finance and administration			7,543	6,433	1,000	1,000	1,000	1,000	1,004	1,120	1 "
Internal audit		7 000						· <del>-</del> -	_	_	
Community and public safety		7,669	(=	-	-	-	-	175		8	
Community and social services		854									
Sport and recreation		6,815									
Public safety											
Housing											
Health		20,027	42.425	40 577	16,815	16,815	16,815	16,815	34,482	31,665	33,
Economic and environmental services		39,037	43,135	18,577	1,793	1,793	1,793	1,793		01,000	00,
Planning and development		20.027	40 405	10 577	AND THE PERSON NAMED IN	15,022	15,022	15,022		31,665	33,
Road transport		39,037	43,135	18,577	15,022	15,022	10,022	10,022	01,102	01,000	00,
Environmental protection		44.475		12,210	15,070	21,070	21,070	21,070	5,000	8,000	8,
Trading services		14,175	-	11,891	5,000	11,000	11,000	11,000			
Energy sources		44.475		11,091	4,042	4,042	4,042	4,042		0,000	,
Water management		14,175	-	319	6,028	6,028	6,028	6,028			
Waste water management		100 miles	_	319	0,020	0,020	0,020	0,020			
Waste management					1,415	1,415	1,415	1,415			
Other	-	60.004		27 220		40,300	40,300	40,300		40,790	42,
Total Capital Expenditure - Functional	3	60,881	50,678	37,220	34,300	40,300	40,300	40,000	40,040	10,100	12
Funded by:									1200000		
National Government		60,881	50,678	37,220	33,300	39,300	39,300	39,300	39,482	39,665	41,
Provincial Government											
District Municipality											
Other transfers and grants											
Transfers recognised - capital	4	60,881	50,678	37,220	33,300	39,300	39,300	39,300	39,482	39,665	41
Public contributions & donations	5		3871	4.							
Borrowing	6										
Internally generated funds					1,000	1,000	1,000	1,000	1,064		
AND	7	60,881	50,678	37,220	34,300	40,300	40,300	40,300	40,546	40,79	42

FS185 Nala - Table A6 Budgeted Financial Position

Description	Ref	2013/14	2014/15	2015/16		Current Ye	ar 2016/17			edium Term R nditure Frame	
R thousand	-	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
ASSETS											
Current assets									4.400	4 000	4 070
Cash		2,191	14,877	11,180	1,070	1,070	1,070	1,070	1,138	1,203	1,270
Call investment deposits	1	29,764	-	-	= .	-	-	-	-	-	404.000
Consumer debtors	1	58,177	69,645	72,830	102,397	102,397	102,397	102,397	108,950	115,160	121,609
Other debtors		6,288	24,469	34,773	2,761	2,761	2,761	2,761	2,938	3,105	3,279
Current portion of long-term receivables		6,251	T-1	-	-		-	- 0.004	0.045	0.470	0.040
Inventory	2	1,799	1,573	2,266	2,204	2,204	2,204	2,204	2,345	2,479	2,618
Total current assets		104,470	110,563	121,050	108,432	108,432	108,432	108,432	115,371	121,947	128,776
Non current assets			C 70.60 C 700.000 1 1 1								
Long-term receivables											
Investments											
Investment property											
Investment in Associate											
Property, plant and equipment	3	1,849,872	1,843,737	1,822,294	1,862,454	1,832,511	1,832,511	1,832,511	1,872,993	1,913,658	1,955,966
Agricultural			N2 X								
Biological											
Intangible		1,066	726	526	64	64	64	64	68	72	76
Other non-current assets		118	124	121		-	-	-			
Total non current assets		1,851,056	1,844,587	1,822,941	1,862,518	1,832,575	1,832,575	1,832,575	1,873,061	1,913,730	1,956,042
TOTAL ASSETS		1,955,526	1,955,150	1,943,991	1,970,950	1,941,007	1,941,007	1,941,007	1,988,432	2,035,677	2,084,818
LIABILITIES											
Current liabilities											
Bank overdraft	1	_									
Borrowing	4	_	11,240	10,481	22,481	22,481	22,481	22,481	// <b>-</b>	-	_
Consumer deposits	17	1,565	2,337	3,675	1,956	1,956		1,956	2,081	2,200	2,323
Trade and other payables	4	177,770	231,729	308,985	252,597	252,597	252,597	252,597	319,986		357,16
Provisions	7	10,922	892	981				-	18-18-18-18-18-18-18-18-18-18-18-18-18-1		
Total current liabilities		190,257	246,199	324,122	277,034	277,034	277,034	277,034	322,067	340,426	359,490
Solding Control of the Control of th	-	100,201	210,100	V21,122	2.1,001	211,700				***************************************	
Non current liabilities			1								
Borrowing		-	-	_	- 05.004		05.004	05 204	-	.=	-
Provisions		-	-		85,381	85,381	85,381	85,381		\ <del>-</del>	-
Total non current liabilities		-	-	-	85,381	85,381	85,381	85,381	200.007	240 420	250.40
TOTAL LIABILITIES		190,257	246,199	324,122	362,415	362,415	362,415	362,415	322,067	340,426	359,49
NET ASSETS	5	1,765,269	1,708,951	1,619,869	1,608,535	1,578,592	1,578,592	1,578,592	1,666,365	1,695,251	1,725,32
COMMUNITY WEALTH/EQUITY							393				
Accumulated Surplus/(Deficit)		1,660,102	1,623,942	1,558,847	1,608,535	1,578,592	1,578,592	1,578,592	1,666,365	1,695,251	1,725,32
Reserves	4	-	-	-	-	-	-	. <del></del>	-	=======================================	( 12
TOTAL COMMUNITY WEALTH/EQUITY	5	1,660,102	1,623,942	1,558,847	1,608,535	1,578,592	1,578,592	1,578,592	1,666,365	1,695,251	1,725,32

FS185 Nala - Table A7 Budgeted Cash Flows

Description	Ref	2013/14	2014/15	2015/16		Current Ye	ar 2016/17			edium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		12,061	15,322	15,121	21,485	19,944	19,944	19,944	15,931	17,419	19,274
Service charges		102,238	66,894	90,116	213,545	188,260	188,260	188,260	126,908	136,912	150,269
Other revenue		-			12,063	9,354	9,354	9,354	7,633	8,101	8,887
Government - operating	1	136,472	178,294	161,424	118,583	110,970	110,970	110,970	103,469	113,292	120,268
Gov ernment - capital	1	61,896			33,299	39,299	39,299	39,299	39,482	39,665	41,308
Interest		1,319	1,778	2,366	23,010	25,561	25,561	25,561	20,398	22,135	24,286
Dividends		6	6	6					-	-	-
Payments											
Suppliers and employees		(221,069)	(206,685)	(196, 360)	(310,349)	(300,692)	(300,692)	(300,692)	(278,045)	(295,882)	(319,037)
Finance charges		(14,397)	(28,617)	(27, 262)	(16,000)	(24,052)	(24,052)	(24,052)	(19, 194)	(20,828)	(22,852)
Transfers and Grants	1	-	_	-	(24,000)	(34,517)	(34,517)	(34,517)	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVIT	IES	78,526	26,992	45,411	71,636	34,127	34,127	34,127	16,582	20,814	22,403
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE					1,000	1,000	1,000	1,000	798	866	950
Decrease (Increase) in non-current debtors										-	-
Decrease (increase) other non-current receiv abl	es es									-	-
Decrease (increase) in non-current investments									_	_	- 1
Payments											
Capital assets		(61,808)	(50,256)	(37, 107)	(33,299)	(39,299)	(39,299)	(39,299)	40,482	40,665	42,308
NET CASH FROM/(USED) INVESTING ACTIVITI	ĖS	(61,808)	(50,256)	(37,107)	(32,299)	(38,299)	(38,299)	(38,299)	41,280	41,531	43,258
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts					H						
Short term loans									-	-	-
Borrowing long term/refinancing			6,187				1 8		-	-	-
Increase (decrease) in consumer deposits			, v						-	-	-
Payments											
Repay ment of borrowing				(12,000)					-	-	-
NET CASH FROM/(USED) FINANCING ACTIVIT	IES	-	6,187	(12,000)		-	-	-	ж	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		16,718	(17,078)	(3,696)	39,337	(4,172)	200				100
Cash/cash equivalents at the year begin:	2	15,237	31,954	14,877	14,877	14,877	14,877	14,877	10,705	E 20	- N
Cash/cash equivalents at the year end:	2	31,955	14,876	11,180	54,214	10,705	10,705	10,705	68,567	130,912	196,573

FS185 Nala - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2013/14	2014/15 2015/16 Current Year 2016/17 2017/18 Medium Term Revenu Expenditure Framework								
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2017/18	+1 2018/19	+2 2019/20
Cash and investments available				11							Variotation
Cash/cash equivalents at the year end	1	31,955	14,876	11,180	54,214	10,705	10,705	10,705	68,567	130,912	196,573
Other current investments > 90 days		-	0	-	(53,144)	(9,635)	(9,635)	(9,635)	(67,429)	(129,709)	(195,303)
Non current assets - Investments	1	-	-	-	-	-	-	=	=	-	ù <del>≡</del>
Cash and investments available:		31,955	14,877	11,180	1,070	1,070	1,070	1,070	1,138	1,203	1,270
Application of cash and investments											
Unspent conditional transfers		-	-	-	-	2	-	27	=:	=	-
Unspent borrowing		-	-	-	-	~	_		=:	-	-
Statutory requirements	2										
Other working capital requirements	3	129,839	185,965	246,089	156,397	158,478	158,478	158,478	246,088	258,163	269,313
Other provisions											
Long term investments committed	4	÷	-	1.0	-	_	-	-	40	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		129,839	185,965	246,089	156,397	158,478	158,478	158,478	246,088	258,163	269,313
Surplus(shortfall)	$\Box$	(97,884)	(171,089)	(234,909)	(155,327)	(157,408)	(157,408)	(157,408)	(244,950)	(256,960)	(268,043)

FS185 Nala - Table A9 Asset Management  Description	Raf	2013/14	2014/15	2015/16	Cui	rent Year 2016		Expen	dlum Term Re	ork
R thousand		Audited Outcome	Audited Outcome	Audited Outsome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	+1 2018/19	+2 2019/20
CAPITAL EXPENDITURE Total New Assets Roads Infrastructure	11	69,005 47,161	51,404 43,135	37,220 18,577	32,708 15,022	38,708 15,022	38,708 15,022	20,033 475	38,369 25,311	39,874 26,721
Total New Assets  Foods Infrastructure  Storm water Infrastructure  Electrical Infrastructure  Water Supply Infrastructure  Sanitation Infrastructure		14,175	Ξ	11,891	5,000 4,042 7,443	11,000 4,042 7,443	11,000 4,042 7,443	5,000 7,502	8,000 500 2,233	1,665
Sanitation Infrastructure Solid Waste Infrastructure Rali Infrastructure		Ξ	=	319 	7,443	7,443	7,443	13,902	2,233	- 1,665
Information and Communication Infrastructure		61,336	43, 135	30,700	31,507	37,507	37,507	26,969	36,044	36,386
Community Facilities Soort and Regression Facilities		6.815		=	201 201	201 201	201 201	= =	1,200	2,300
Community Assets Horitage Assets Revenue Generaling Non-revenue Generaling		0, 075	=	Ξ	=		ΞI	Œ 4	Ξ	Ξ
Non-ray anus Generaling Investment properties Operational Buildings Housing		854	-0	4,983	====	= = 1	= 1	Ξ.	Ξ	=
		854		4, 903	= =	Ē	===		=	Ē
Biological or Guillivated Assots Servikides Licences and Rights Intengible Assots			726 726	205 205		=		= = = = = = = = = = = = = = = = = = = =		
intangible Assats Computer Equipment Furniture and Office Equipment Machinery and Equipment		5	764	1,143	1,000	1,000	1,000	1,064	1,125	1.100
Machinery and Equipment Transport Assets Libraries		Ξ	6,770	102	Ξ	Ξ	=	₹.	=	= =
Zoo's, Marine and Non-biological Animals	2	=======================================				= =	=	= =	= = = =	
Total Renewal of Existing Assets Roads infrustructure Storm water Infrustructure Eluctrical Infrastructure		ΞΙ	Ξ	= = = = = = = = = = = = = = = = = = = =	9	100		五	= 1	
Water Supply Infrastructure Sanitation Infrastructure Solid Waste Infrastructure		Ξ	Ē.		Ē	: E /	= = = = = = = = = = = = = = = = = = = =	= = =	=	=
Solid Waster Infrastructure Reli Infrastructure Coestal Infrastructure Information and Communication Infrastructure		=	Ξ	Ξ	=	Ξ	Ξ	Ε. Ε.	Ξ	=
Information and Communication Infrastructure Infrastructure Facilities Community Facilities Sport and Recreation Facilities		= 1	=	= 1	= =	Ξ	Ē	= =	=	= =
Sport and Recreeton Facilities Community Assets Heritage Assets Revenue Generating		===	= =	====	Ē	Ē	=	3	=	
			=			Ξ.				<u>_</u>
Investment properties Operational Buildings Housing Other Assets		= =	=	Ξ	=======================================	======			=	
Biological or Cultivated Assets		Ξ	Ξ	Ē	=	=	=	2	Ē	Ē
		====	=======================================	-	=======================================	= =	= =	= =	Ē	Ŧ
Internation and Augment International Equipment Furniture and Office Equipment Machinery and Equipment		Ξ	Ξ	Ξ.	Ξ	Ξ:	Ē	Ξ	= 1	=
Libraries Zoo's Marine and Non-biological Animals		Ē	Ξ	Ξ.		Ξ	Ξ		Ξ	=
Total Upgrading of Existing Assets Ronds Infrastructure	6	= =	=	=	1,592	1,592 - -	1,592 - -	12,513 7,556	2,421 2,171 -	2,622 450 -
Total Upgresting of Existing Assets Foods (frostructus Storm water infrastructus Electrical Infrastructus Water Supply Infrastructus Sanitation Intrastructus		Ξ	Ξ.	=	=	Ξ.	= =	320	=	Ξ
		=	Ξ.	= 1		=	Ξ	320	=	Ξ
Rail Infrastructuro Coastal Infrastructuro Information and Communication Infrastructura		-	=	= =	<u>=</u> _		= =	7,070	2,777	450
A procession of the community facilities of the community		3	=	Ξ	1,502	1,592	1,592 7,592	4,637	250 250	2,172 2,172
Community Assets Heritage Assets		Ξ	Ξ	Ξ	1,592	7,592 - - - -	7,352	=	Ē	= =
Non-revenue Generating Investment properties		=			= =	====	=======================================	=======================================	= =	=
Housing Other Assets		_	==		Ē	=======================================		= =	E	=
Biological or Cultivated Assets Servitudes Licences and Rights Intangible Assets		Ē	Ξ	Ξ	=	=	=	=		
Intangible Assets Computer Equipment		Ξ	Ē	1=	Ξ	***	_	8 (	9	Ξ
Computer Equipment Furniture and Office Equipment Machinery and Equipment Transport Assets		= 1	Ξ.	Ξ	Ξ.	Ξ	Ξ	8	===	Ξ
Transport Assets Libraries Zoo's, Marine and Non-biological Animals	4	=======================================	=======================================	= =	Ξ.	<u>=</u>				
Total Capital Expanditure  Roads Infrastructure  Storm water Infrastructure Electrical Infrastructure Water Supply Infrastructure	1	47, 161 —	43, 135 —	10,577	15,022 5,000	15,022 - 11,000	15,022 _ 11,000	8,031 _ 5,000	27,482 8,000	27,171 B,000
Electrical Infrastructure Water Supply Infrastructure Sanitation Infrastructure		14, 175	ΞΙ	11,891 _ 319	4,042 7,443	4,042 7,443	4.042 7.443	7,592 14,222	500 2,233	1,665
Solid Wasto Infrastructuro Rall Infrastructuro Coastal Infrastructuro		Ξ	<u> </u>	Ξ	Ξ.	Ξ.	· E	Ξ	ΞΙ	Ξ
		61, 336	43, 135	30,700	31,507	37,507	37,507	34,045	38,275 1,200	36,836 2,300
Infraetructure Community Fecilibes Sport and Recreation Facilities Community Assets		8,815 6,075	= =	<u> </u>	1,793	1,793 1,793	1,793	4,637	1,450	2,300 2,172 4,472
Community Assets Heritage Assets Revenue Generating Non-revenue Generating		Ξ	Ξ	31	Ξ	Ξ				= =
Investment properties Operational Buildings Housing Other Assets		054	-0	4,083	Ξ	. 3	Ξ.	Ξ	=	Ξ
Housing Other Assets Biological or Cultivated Assets		#54 	-0	4,903	E :	8		=	5	111
Other Assets Biological or Cultivated Assets Servitudes Licences and Rights Intangible Assets			726 726	205		=======================================	= = =	===	= = = = = = = = = = = = = = = = = = = =	=
Computer Equipment Furniture and Office Equipment Machinery and Equipment		=	- 764 6,770	1,143 102	1,000	1,000	1,000	1,064	1,125	1.100
Transport Assets		=	=	-	Ξ	=	=	= 1	31	Ξ
TOTAL CAPITAL EXPENDITURE - Asset class		69,005	51,404	37,220	34,300	40,300	40,300	40,546	40,790	42,496
ASSET REGISTER SUMMARY - PPE (WDV) Roads Infrastructure Storm water Infrastructure	6	947, 297	950,807	433,178	714,403	714,403	714,403	722,434	749,916	777,087 272,651
Electrical Intrastructure Water Sipply Infrastructure Sanitation Infrastructure		14,175		162,408 84,031 250,841	245,651 134,530 451,449	251,851 134,539 451,449 20,992	251,651 134,539 451,449	256,651 142,131 465,671	254,651 142,631 467,904	142,631 409,569
Sanitation Infrastructuro Solid Wasto Infrastructuro Rali Infrastructuro Coastol Infrastructuro		7.751		4,836 6,050	20,992	20,992	20,992	20,992	20,992	20,992
	0.00	969, 223	958,867	942,244	1,567,034	1,573,034	1,573,034	1,807,879	1, 640, 094	1,682,930
Infrastructure Community Facilities Sport and Recreation Facilities		6,815		_		_		4,637 4,637	1,200 250 1,450	2,300 2,172 4,472
Community Assets Heritage Assets Revenue Generating Non-revenue Generating										
Notworking and sent in the sent of the sent Operational Buildings Housing Other Assets		_	872,320	866,555					_	-
Housing Other Assets Biological or Cultivated Assets			072,320	888,888	000	-	-	-	-	
Servitudes Licences and Rights Intangible Assets		1,066	726 726	526 526	64 64	64	64	68 69	72 72	70 76
Computer Equipment Furniture and Office Equipment Machinery and Equipment		873,834	4,215 10,335	3,215 10,279	976,200	976,289	976,289	977.353	978,478	979,666
Transport Assets			10,335	10,275	310,200	) 50.00	81 25	2		
Libraries Zoo's, Marine and Non-biological Animals TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	1,850,938	1,844,463	1,822,819	2,543,387	2,549,387	2,549,307	2,585,937	2,626,094	2,667,144
EXPENDITURE OTHER ITEMS  Depreciation Repairs and Maintonance by Asset Class	7 3	4,746	7,918 7,918	7,509 7,509	27,760 15,324 1,300	57,703 8,721 500	57,703 8,721 600	61,395 9,281 638	04,895 9,810 675	08,531 10,359 713
Roads Infrastructure Storm water Infrastructure Floctricul Infrastructure		746	7,018		3.050	1.420	1,428	1,519	1,606	1 696
Roads Infrastructura Storm widor infrastructura Water Supply Infrastructura Sanialion Infrastructura Solid Waste Infrastructura Roll Infrastructura			Ξ	=	1,100 1,758 1,200	1,258 450	600 1,258 450	638 1,339 479	675 1,415 506	713 1,494 534
Solid Weste Infrastructure Rail Infrastructure Constal Infrastructure		Ξ	Ē	Ē	-,,,,,,,,	= =	Ξ	Ξ.	=	Ξ
Information and Communication Infrastructura Infrastructura Community Facilities Sport and Recreetion Facilities		4,746	7, 910	7,509	8,408 280	4,336 260	4, 336 280	4, 673 298	4,877 315 990	5,750 333 1,045
			=======================================	=	280 1,300 7,660	7, 780	980 1,160	936 1,234	1,305	1,045
Heritage Assets Revenue Concrating Non-revenue Congrating		Ξ	Ξ	Ξ	Ξ.	Ξ	=	= 3		=======================================
Operational Buildings		3	=	=	1,000	eas	605	729 729	770	814 - 874
Other Assets Biological or Cultivated Assets		E	Ξ	Ξ	1,000	685 - -	- - -	= 1	-	-
Housing Other Assets Blological or Cultivated Assets Servitudes Licences and Rights Intangible Assets				=			= =	===	=	<u>_</u>
Computer Equipment Furniture and Office Equipment Machinery and Equipment		Ξ	Ξ	Ξ	1,000 3,256	274 2,266	274 2,266	292 2,413	308 2,550	325 2,692
Transport Assats		=	=	Ξ.	U 28	=	=	=	=	Ξ
Libraries Zoo's, Marine and Non-biological Animals TOTAL EXPENDITURE OTHER ITEMS	-	4,746	7,918	7,509	43,084		66,424	70,676	74,705	78,890 6 296
Renewal and upgrading of Existing Assets as % of total Renewal and upgrading of Existing Assets as % of depr R&M as a % of PPE Renewal and upgrading and R&M as a % of PPE	eape. ecn	0.096 0.096 0.396	O 096 O 096 O 496	O 096 O 096 O 496	4, 696 5 796 0, 896	4.096 2.096 0.596 0.096	4 096 2 896 0 696 0 096	30.096 20.496 0.696 1.096	5 596 3 796 6 596	6 296 3 896 0 696 0 096
Ronewal and upgrading and R&M as a % of PPE		O. 396 O. 096	O 496 O 096	0.096	0.896 1.096	0.096	0.096	1.096	0.096	0.096

FS185 Nala - Table A10 Basic service delivery measurement		2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
Description	Ref	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	
Household service targets	1									
Water:		120	-	_	_	_	¥ =	-	-	20
Piped water inside dwelling Piped water inside yard (but not in dwelling)		-	.=		-	-	§.	12	-	
Using public tap (at least min.service level)	2	:-	-	le.	=	-	2/	_	-	-
Other water supply (at least min.service level)	4	- 35		-	-	-			-	-
Minimum Service Level and Above sub-total Using public tap (< min.service level)	3	15E	72 192	_	-	-	<del>-</del> 8	-	<b>=</b> 0	-
Other water supply (< min.service level)	4	5 <u>—</u>	( <del>-</del>	-	-	-	e.	-	20	=
No water supply			-	-					-	-
Below Minimum Service Level sub-total Total number of households	5	-	-	= =				-	-	-
	1									
Sanitation/sewerage:  Flush toilet (connected to sewerage)		12	-	= 1			-	==:	-1	-
Flush toilet (with septic tank)		2	-		-	-1		79.0	-	_
Chemical toilet		÷	-	-	-	-			_	_
Pit toilet (ventilated) Other toilet provisions (> min.service level)		_	_	-	5	=	-	=:	-	-
Minimum Service Level and Above sub-total			-	-		-	-	-	-	-
Bucket toilet		-	2	=	-	=	-	5	7.	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	_	-
No toilet provisions  Below Minimum Service Level sub-total			-	-	-			_	-	-
Total number of households	5	-	-	-	- 2	(2)	-	-	-	-
Energy:										
Electricity (at least min.service level)		21	-	-	-	-	-	-	-	_
Electricity - prepaid (min.service level)			-	-		-			-	<del></del>
Minimum Service Level and Above sub-total		-	_	_	-	-	-	_	-	-
Electricity (< min.service level) Electricity - prepaid (< min. service level)		-	-	-	-	-	144	ie:	-	:=
Other energy sources		-		-	-	-	-	-		
Below Minimum Service Level sub-total	5	-		-	-	-		-	<del>-</del>	
Total number of households	3	_						3.50		
Refuse:		_	_	_	_	-	142		=	2:=
Removed at least once a week  Minimum Service Level and Above sub-total			-	-	-	-	-	-	-	-
Removed less frequently than once a week			=	727	-	-	-	:=:	11 155	-
Using communal refuse dump		2	-	_	-	_	1-	-	15 72	
Using own refuse dump Other rubbish disposal		_	_	_	_	_	-	_	-	124
No rubbish disposal		-	_	-	-	-2	12	-	8-	-
Below Minimum Service Level sub-total		-	-	-	-	-		-	<u> </u>	
Total number of households	5	-	-	-	-					
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		_	-	_	-	-	-	-	15	_
Sanitation (free minimum level service)  Electricity/other energy (50kw h per household per month)		-	-	_	3=	_	-		2	-
Refuse (removed at least once a week)		-	-	-			-		-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)	1	-	-		144	-	-	: H	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	_	-	-	_	
Electricity /other energy (50kwh per indigent household per month)		-	_	-	_	_		1 2	-	_
Refuse (removed once a week for indigent households) Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	_	-	-	_	_	=	-
Total cost of FBS provided		-	-	-		-	-		=	-
Highest level of free service provided per household										
Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month) Sanitation (Rand per household per month)	-									
Electricity (kw h per household per month)										
Refuse (average litres per week)	_							-		
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA Property rates exemptions, reductions and rebates and impermissable values in	)								Till the same of t	
Property rates exemptions, reductions and repairs and impermissable values in excess of section 17 of MPRA)		=	-	-	-	10,992	10,992	2 -	-	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-		
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-		
Electricity /other energy (in excess of 50 kwh per indigent household per month)		_	_		_	_	_	2	=	
Refuse (In excess of one removal a week for indigent households)  Municipal Housing - rental rebates		-	_			180				
Housing - top structure subsidies	6				1 1 1					
Other							10.00			
Total revenue cost of subsidised services provided	1	-	-	-	-	10,992	10,99	2 -	-	-

#### PART 2

#### 2.1. BUDGET PROCESS

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August) a time schedule that sets out the process to revise the IDP and prepare the annual budget. The Mayor tabled the required IDP process plan and budget time schedule in line with the applicable legislation. However, adherence to these plans was not achieved as the processes were not undertaken exactly at the dates that were indicated in the plans.

#### 2.2. Alignment of the annual budget with the integrated development plan

The municipality has taken some steps in aligning the budget and the integrated development plan; annual budget and service delivery & budget implementation plan, as this was an audit query raised also an issue in line with mSCOA resolutions.

There has been efforts made to align the two documents as required by the regulations and considerable process has been made to that effect.

Management must pay special attention to aligning the above mentioned processes and ensuring genuine consultation of the stakeholders during the review of the IDP and annual budget compilation. Furthermore, the performance management framework must be fully functional and effective to ensure that a credible SDBIP is compiled which is fully linked to both the IDP and MTREF.

#### 2.3. Measurable performance objectives

Performance Management is a system intended to manage and monitor service delivery progress against the predetermined strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has developed a performance management system (in the process of implementation) of which system is constantly refined as the integrated planning process unfolds. The measurable performance objectives will be included in the service delivery and budget implementation plan when it is submitted to the Mayor for approval.

#### 2.4. Overview of the budget-related policies

The Municipal Budget and Reporting Regulations promulgated under the Municipal Finance Management Act, prescribe the budget-related polices that must be approved together with the budget. Although the municipality has complied in terms of compiling such policies and have them approved by Council, there

has been major challenges (both internal and external) when it comes to implementation and adherence to such policies.

Council was workshopped on the budget related policies as most of our councillors are new, however this is necessary so that when the budget is finalised in May 2017 with its budget related policies all councillors are fully equipped and familiar with the policies of the municipality.

Only the policies that affect revenue assumptions will be discussed and the revenue implications thereof.

#### 2.4.1 Tariff policies

The municipality's tariff policies provide a broad framework within which Council can determine fair, transparent and affordable charges that also promote sustainable service delivery. The policies have been approved on various dates and a consolidated tariff policy is envisaged to be compiled for ease of administration and implementation of the next two years. The challenge still remains of ensuring that all proposed tariffs reflect the cost of providing such services.

It is the policy of Nala municipality to implement a step tariff for the water and electricity service, To restrict the exorbitant use of resources. Our tariff policy sets out procedures in which the tariff should be charged.

This policy is reviewed for better implementation as it is being used every years.

Below is the indication of proposed tariff and how they will affect the consumer:

House Hold per		Rent				
Month	2014/15	2015/16	2016/17	2017/18	% Increase	
Refuse Removal	118.5	125	135	145	7.4%	
Sewerage Network	100	106	115	122.5	6.5%	
oon or og	218.50	231.00	250.00	267.50	7.0%	
Vat Incl	249.09	263.34	285	304.95		

#### 2.4.2. Indigent support policy

The indigent support policy was reviewed and this policy prescribes the threshold for indigent consumers as well as the free basic service component. The indigent threshold of the municipality is R4 000, this income excluded grants received. The municipal indigent roll for the 2017/18 financial year is 9200.

The municipality has been experiencing problems where indigent consumers have been utilising services above the threshold thereby being unable to pay for the services, especially on water. The municipality is losing a lot of money and this affects the payment of those basic services consumed i.e. Water – Sedibent Water account and other service charges – affected is salaries and wages, fuel and maintenance of equipment to deliver such service.

With policy consultations the point that excess of services consumed by the indigents must be paid by the indigent. To reduce this kind of wastage the policy has been improved by allowing the municipality to

install water restrictors to indigent benefactors who cannot be able to maintain their accounts for a period of three months.

Attached below is an estimated cost of providing indigent services.

	Indi	gent Cost and Be			
House Hold per Month	2014/15	2015/16	2016/17	2017/18	% Increase
Propety rate Rebate	R 100,000	R 100,000	R 100,000	R 100,000	0.0%
6KL Water	8.5	9.25	9.3	10.07	8.3%
50KWH Electricity	1.08	0.79	0.84	0.8558	1.9%
Refuse Removal	118.5	125	135	145	7.4%
Sewerage Network	100	106	115	122.5	6.5%
Cost Excl VAT	R 228.08	R 241.04	R 260.14	R 278.43	
VAT Incl	260.0112	274.7856	296.5596	317.405412	
		No. 10 Marie		0.000	
Number of Indigents (Estimate)	8,000	8,300	8,400	9,200	
Total Cost	24,961,075.20	27,368,645.76	29,893,207.68	35,041,557.48	

#### 2.4.4. Property rates policy

Property rates policy was reviewed and implemented successfully, the following was a change in 2015/16 year.

EXCO Free State Resolution no. 102 of 2014 with regard to the above mentioned has reference.

- 1. Pursuant thereto please be advised that the Executive Council has adopted a Policy Directive whereby Churches, Creches, Old Age Homes and other Social Care facilities be exempted from rates and taxes. With due regard to the provisions of section 160(2)(c) of the Constitution of the Republic of South Africa, 1996 (Act. No. 108 of 1996), as amended, read with section 15(I)(a) of the Municipal Property Rates Act, 2004 (Act No. 6 of 2004), it is advised that Council revisits its Municipal Property Rates Policy so that in the 2015/2016 financial year Churches, Creches, Old Age Homes and other Social Care facilities may be exempted from rates and taxes.
- 2. It is further advised that the Municipal Property Rates Policy and By-law be amended to the extent that Churches, Creches, Old Age Homes and other Social Care facilities may apply to be exempted from rates and taxes and that Council may within its discretion consider such applications on the merits of each case.

All property rates shall be administered according to the property rates policy of the municipality and property rates act.

## 2.5. Overview of the budget assumptions

Budgets are prepared in an environment of uncertainty and assumptions need to be made about internal and external factors that could impact on the budget during the course of the financial year. In compiling the 2017-18 Annual Budget, the following pivotal issues and assumptions were taken into consideration and modelled into the budget planning process:

- (a) Economic climate and poverty levels within the municipality will remain the same / constant for major part of the financial year given the limited economic activities within the vicinity;
- (b) That the revenue collection will increase / improve up to 75% collection rate for the 2017-18 financial year;
- (c) Cash flow projections will be strictly maintained to ensure the municipality's ability to meet its financial obligations; to actually reduce the following costs.
- Accommodation and travelling.
- Legal costs
- Catering
- Overtime
- Printing and Stationery
- Telephone cost
- Etc
- (d) The budget is prepared in the assumption that no allocations as per the 2017 annual Division of Revenue Act will be withheld / offset / paid back to the NRF.
- (e) Operational costs will be maintained or reduced where ever possible or reduced as cost containment measures and where there is material decrease in revenue collection rate, expenditure will have to be reduced at the same proportion;
- (f) Filling of vacant posts will be prioritised taking into account the cash flow projections of the municipality.

#### 2.6. Overview of the budget funding

The operating budget will be funded from operational grants as well as revenue to be collected from service charges and property rates. Government grants and subsidies make.

FS185 Nala - Table A4 Budgeted Financial	2017/18 MTRF				
Description	2015/16	Current Year 2016/1		2017/18 Budget	Cash Budget
R thousand	Audited Outcome	Original Budget	Adjusted Budget	2017/18 Budget	Cash budget
Revenue By Source			10.045.000.00	24 240 040 42	21,240,940.43
Property rates	19,829,071.00	21,485,000.00	19,945,000.00	21,240,940.43	
Service charges - electricity revenue	62,667,788.00	94,245,000.00	87,070,000.00	82,739,441.00	82,739,441.00
Service charges - water revenue	41,135,768.00	55,787,000.00	41,836,000.00	46,027,091.00	46,027,091.00
Service charges - sanitation revenue	16,763,206.00	32,477,000.00	28,714,000.00	18,904,777.00	18,904,777.00
Service charges - refuse revenue	16,952,837.00	31,036,000.00	30,593,000.00	21,539,580.00	21,539,580.00
Rental of facilities and equipment	1,156,697.00	977,000.00	693,000.00	737,790.00	737,790.00
Interest earned - external investments	2,365,855.00	*:			
Interest earned - outstanding debtors	17,651,563.00	23,010,000.00	25,561,000.00	27,196,585.00	27,196,585.00
Dividends received	6,262.00	-			
Fines, penalties and forfeits	179,692.00	150,000.00	167,000.00	177,688.00	177,688.00
Licences and permits			100.00		
Agency services					
Transfers and subsidies	123,516,650.00	118,583,000.00	110,970,000.00	103,469,000.00	103,469,000.00
Other revenue	3,703,564.00	10,936,000.00	8,495,000.00	9,263,031.00	9,263,031.00
Gains on disposal of PPE	17,029,876.00				
Total Revenue (excluding capital transfe	322,958,829.00	388,686,000.00	354,044,100.00	331,295,923.43	331,295,923.43
					#5.
Expenditure By Type		15.1 555 000 00	420 525 000 00	140,195,664.00	140,195,664.00
Employee related costs	124,547,100.00	134,677,000.00	130,536,000.00		7,769,944.00
Remuneration of councillors	7,577,390.00	7,844,000.00	7,993,000.00	7,769,944.00	7,769,944.00
Debt impairment	59,044,037.00	10,313,000.00	20,240,000.00	21,535,360.00	
Depreciation & asset impairment	51,215,315.00	27,760,000.00	57,703,000.00	61,395,992.00	
Finance charges	27,262,271.00	16,000,000.00	24,052,000.00	25,591,442.00	400 000 000 0
Bulk purchases	105,155,701.00	115,763,000.00	104,260,000.00	108,882,093.00	108,882,093.00
Other materials	7,508,613.00	6,758,000.00	1,217,000.00	1,294,838.00	1,294,838.00
Contracted services	14,010,248.00	11,500,000.00	10,118,711.00	10,766,309.00	10,766,309.00
Transfers and subsidies	(4)	24,000,000.00	34,517,110.00	-	-
Other expenditure	24,260,451.00	33,806,000.00	46,565,647.00	52,496,320.00	52,496,320.00
Loss on disposal of PPE	7,650,408.00	N <del>-</del>		-	-
Total Expenditure	428,231,534.00	388,421,000.00	437,202,468.00	429,927,962.00	321,405,168.00
Surplus/(Deficit)	(105,272,705.00)	265,000.00	(83,158,368.00)	(98,632,038.58)	9,890,755.43

#### Basis for revenue projections:

For the first time in the history of the municipality we were able to generate a cost reflective tariff. The factual findings and the general impact differs per service charge as in some services it is positive and others negative although the overall impact is positive, it stands to reason that other services would subsidize others.

This reflection will be monitored in the 2017/18 financial year and any immediate adjustments will be made on time.

Council tables this budget fully aware of the technical challenges in relation to the Muniicpal budget reporting regulations and the MFMA. That the budget must be fully funded.

It is however important to also note section 18 of MFMA stating "The budget may only be funded from realistically anticipated revenues to be collected; cash-backed accumulated funds from previous years' surpluses not committed for other purposes; and borrowed funds, but only for the capital budget referred to in section 17 (2). projected revenue for the current year based on collection levels to date; and actual revenue collected in previous financial years."

Attached above is the summary showing the budget deficit of R98,6 million including noncash items and also a demonstration that our budget is actually on surplus of R9.8 million when we exclude non cash items.

The municipality is planning to intensify on credit control as we currently having a simplified revenue plan project from COGTA national. This with the plans to reduce our distribution losses and interest charge by our big creditors, the plan is that this deficit will be changed at least in a period of three years.

**Property rates:** There is generally a 6.5% increase on property rates for the 2017/18 financial year. It was also realised that the municipality's property rates for government build was below practised and this was corrected in consultation with public works department.

**Electricity revenue:** NERSA has approved 1.88% increase on bulk purchase in line with ESKOM tariff increase for municipality and a guideline increase of 1.88% for resell. As we try to reduce our distribution losses on electricity the municipality is picking up areas that were stealing electricity and hence the 3.1% increase in revenue, the electricity revenue projections are based upon NERSA tariff approvals.

**Water revenue:** The 18.2% increase is because of reduction in distribution losses and new connections anticipated in Matlharantheng, none payment of services by the community continues to plague proper functions of the municipality. However of note is the current realisation of cost of supply on water. This real impact will be monitored and a corrective measure will be made in time.

**Refuse and Sanitation:** Are in line with anticipated developments of township establishment in Bothaville and Wesselsbron. However it is important to encourage payment of services.

**Interest earned on Outstanding Debtors:** Council decided not to increase interest charged on outstanding debtors from the current 9%.

**Interest earned on Investment:** It is important to note that these are not investment over a fixed term, this is interest earned on the funds received from the MIG and Equitable share allocation as they are being used as and when needed.

## **Basis for Expenditure projections:**

**Employee Related Cost:** The employee cost of R140 015 000 has been steadily measured in the past taking into consideration overtime payments, employees cost related allowance that are experienced, this means the current cost is not only the basic cost of employee. The possible increase of about 7.3% is factored in, on the calculations reflected.

It is important to note that employee cost is about 30% of the budget, which is fair in comparison with the trends and norms in the sector.

The only problem in Nala Local Municipality the institution does not derive value for money on the amount that is spent on payroll services, As our staff continues to be inefficient and lacking the requisite skills to perform to expectation.

**Remuneration of councillors:** increase takes into consideration the review envisaged on public office bearer, however the municipality will be advised of the changes.

The increases in public office bearers salary increases happen later in the year, it is important that the municipality is not court off guard when the time for increases as it is also required by the upper limit notice that the salaries need to budgeted for.

**Debt impairment and Depreciation:** Are none cash items and are benchmarked to the financial statements.

**Finance Charges:** This interest on current creditors and not loans are long term portion of creditors as the municipality does not have.

The R16 Million is as a result of cash flow problems that the municipality is experiencing.

**Bulk Purchase:** Incorporates the new tariff hikes from ESKOM and Sedibeng on this projection is included the cost of supply.

#### 2.7 Expenditure on allocations and grant programmes

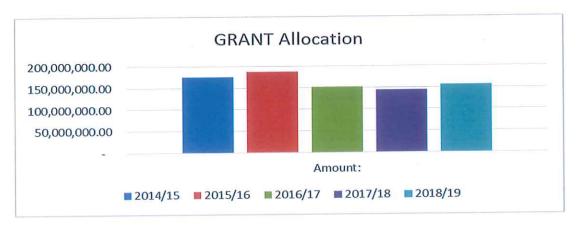
The funding for capital budget will be from Municipal Infrastructure Grant as well as internally generated funds to the extent possible. Municipal Infrastructure Grant will fund the list of projects below.

MIG Reference Nr	Project Description	Planned MIG Expenditure for 2015/2016	Status	Planned date:
	PMU	1 437 650.00		
MIG/FS0868/R,ST/12/13	Monyakeng: Paved Roads Phase 4(a) (2.2km)	600 000.00	Retention	01/02/2012
	Kgotsong: Paved Roads Phase 4(b) (2.5km)	5 828 748.80	Construction	01/02/2013
MIG/FS0886/R,ST/12/13	The state of the s	183 828.90	Retention	01/02/2013
MIG/FS1010/CL/13/15	Monyakeng/Wesselbron: Instalation of 7 High Mast lights.	550 000.00	Construction	01/02/2014
MIG/FS1011/CL/13/15	Kgotsong/Bothaville: Instalation of 7 High Mast lights.	240 000.00	Construction	01/02/2014
MIG/FS1012/CF/13/15	Monyakeng/Wessesbron: Upgrade of Sports Park	1 322 616.73	Construction	01/04/2014
MIG/FS1033/R,ST/14/16	Monyakeng: Construction of 2km paved road and storm water drainage - phase 4c (MIS219040)	6 484 978.13	Construction	01/10/2014
MIG/FS1051/CF/14/16	Kgotsong: Upgrading of sports park phase 2 (MIS:219042)	2 617 478.69	Construction	01/04/2014
	Kgotsong: Upgrade of outfall sewer and WWTW phase 1	4 807 957.57	Not Registered	01/08/2015
	Kgotsong: Construction of 1.5km paved internal access roads and storm water drainage	4 679 741.18	Not Registered	01/09/2015
	Monyakeng: Upgrade of Tennis Courts and related facilities		Not Registered	2015/16 Year
	Kgotsong: Fencing at the cemetery Phase 2		Not Registered	2015/16 Year
	Monyakeng: Intallation of new water meters: Domestic, Bulk and Zonal		Not Registered	2015/16 Year
	Kgotsong: Replacement of ageing domestic water meters		Not Registered	2016/17 Year
	Monyakeng: Installation of water network valves including chambers		Not Registered	2016/17 Year
	Kgotsong: New Recreational park		Not Registered	2016/17 Year
	Kgotsong: Construction (upgrade) of southern & northern entrance roads (1.0km)		Not Registered	2016/17 Year
	Monyakeng: Construction (upgrade) of southern & northern entrance roads (1.0km)		Not Registered	2016/17 Year
	Total	28 753 000.00		

There is however a noticeable decline on Municipal Infrastructure grant funding, as outlined below.

GRANT	2014/15		2015/16		2016/17		2017/18		2018/19	
Schedule 5, Part B										
FMG (Financ Management Grant)	1,800,000	1%	1,875,000	1%	2,010,000	1%	2,345,000	2%	2,600,000	2%
MSIG (Municipal Infr Grant)	930,000	1%	930,000	0%	1,300,000	1%	1,365,000	1%	1,434,000	1%
EPWP (ext Public Works Prog)	1,034,000	1%	1,000,000	1%	1,000,000	1%	1,000,000	1%	1,000,000	1%
MIG (Municipal Infra Grant)	43,248,000	25%	28,753,000	15%	28,299,000	19%	34,482,000	23%	31,665,000	20%
INEP (intergrated National Electr Programme)	2,000,000	1%		0%	5,000,000	3%	5,000,000	3%	8,000,000	5%
ES (Equitable Share)	126,199,000	72%	154,602,000	83%	103,715,000	68%	100,124,000	69%	110,692,000	71%
Special Support for Councillor Remuniration	on and Ward Commi	tees			4,558,000	3%		0%		
EEDSM (Energy Efficiency and Demand S	Side Management)				6,000,000	4%				
	175,211,000		187,160,000		151,882,000		144,316,000		155,391,000	
Schedule 6 part B of the DORA - Designa	ted special program	mes								
RBI (Reg Bulk Infr Grant)		18,000,000		23,000,000		5,282,000	THE STATE	1,000,000		
INEP (ESKOM)	25 9 B	1,011,000	THE REAL PROPERTY.	809,000	NEW V.S	21,000		(6)		248,000
Total		19,011,000		23,809,000		5,303,000		1,000,000		248,000

## 2.8 Allocations and grants made by the municipality



## 2.9. Councillors allowances and employee benefits

There are critical vacant posts which have been identified to be filled during the current financial year and in 2017/18 financial year.

This review of the organogram will lead in the increase in employee related costs and benefits.

The municipality wants to fill critical vacant posts, such post must be prioritised. Expenditure thereon must be in the same proportion as the additional revenue.

## 2.10. Monthly targets of revenue, expenditure and cash flow

The municipality has over the years been in a position to bill all its budgeted revenue. However, the challenges have been on revenue collection due to a number of factors both internal and external.

Councillors are given the debtors book by wards to encourage the community to pay for services.

This meant that the municipality had to prioritise its spending as the spending is informed by availability of cash. Therefore, the spending on operational expenditure has been marginally less than anticipated due to cash flow constraints. Nevertheless, the municipality has not been able to meet its financial obligations as they become due, during the course of the 2016-17.

Although the municipality has been operating with a negative cash flow balance for over three financial years, the revenue base of the municipality has decreased drastically as raised in economic factors. This meant that the municipality had very little to contribute towards capital expenditure. To date, the municipality contributes less than 5% towards capital budget and depend heavily on grants and subsidies from both national and provincial government, for its operational budget.

## 2.11. Annual budgets and service delivery and budget implementation plan: internal departments

The departmental service delivery implementation plan are at a draft stages and will be completed after adoption of the annual budget in order to form the high level of the municipal service delivery and budget implementation plan to be approved by the mayor, 28 days after the annual budget has been approved.

## 2.12. Annual budgets and service delivery agreements: municipal entities and other external mechanisms

The municipality does not have an entity and there are no services that are provided by through external mechanism.

## 2.13. Contracts having future budgetary implications

The municipality does not intend to enter into contracts that have future budgetary implications. In terms of the municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the BTO.

#### 2.14. Capital expenditure details

The total capital expenditure budget as listed in the project list above.

The other balance on the MIG will be funding the PMU related costs. The other funding is from internal funds as indicated in Table A5.

#### 2.15. Legislation compliance

Due to capacity constraints, the municipality has been experiencing challenges in terms of compliance to MFMA. However, there has been substantial improvement in terms of compliance. Reporting to National Treasury in electronic format was fully complied with on a monthly basis where there have been challenges of compliance; such challenges were reported to Provincial Treasury.

#### 2.15.1. In year reporting

Section 71 reporting to the Mayor will be submitted in Schedule C of the MBRR and plans are in place to update the website and published financial performance on the municipality's website. It is the intention of the municipality (Councillors and Management) to move beyond compliance but rather focus on the quality of reports that are required in terms of various legislations.

## 2.15.2. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA. The challenge has been on recruiting, appointing and retaining competent personnel (especially with relevant accounting skills and municipal experience).

## 2.15.4. Service Delivery and Implementation Plan

The detailed SDBIP document is at a draft stage and will be finalised after approval of the 2017-18 Annual Budget in May 2017. Much still needs to be done from now till then to ensure direct aligned between the IDP, MTREF and SDBIP.

### 2.16. Other supporting documents

The documents mentioned below are attached as annexures to the annual budget:

(a) Tariff list

## 2.17. Municipal Manager's quality certificate

The Municipal Manager's quality certificate as required by the Municipal Budget and Reporting Regulations is attached in the next page.

## NALA LOCAL MUNICIPALITY

FOR ENQUIRIES PLEASE SE  Our ref:  S. Busakwe  Your ref:	PEAK TO	MOTSOI PULL		Tel: Fax: Private Private BOTHA 9660	
	OFFICE OF	THE MUNICIPAL MA	NAGER		
The Final budget and so	OME (A), Mul	ntation have been pre	ıla Local Mu pared in ad	unicipali ccordan	ty, hereby certify tha ce with the Municipa
Print Name $\frac{\mathcal{BC}}{\mathcal{BC}}$					
Signature	Mullinh				
Date <u>30</u>	105/2017				